

AT A GLANCE



WHO WE ARE

We are a leading global producer and distributor of nitrogen products and methanol providing sustainable solutions to agricultural and industrial customers around the world.

Our production capacity spans four continents and comprises approximately 16.1 million metric tons per year of nitrogen fertilizers, methanol, diesel exhaust fluid, melamine, and other nitrogen products.

We are headquartered in the Netherlands and listed on Euronext in Amsterdam.

\$3.3BN

2018 revenue

16.1MT

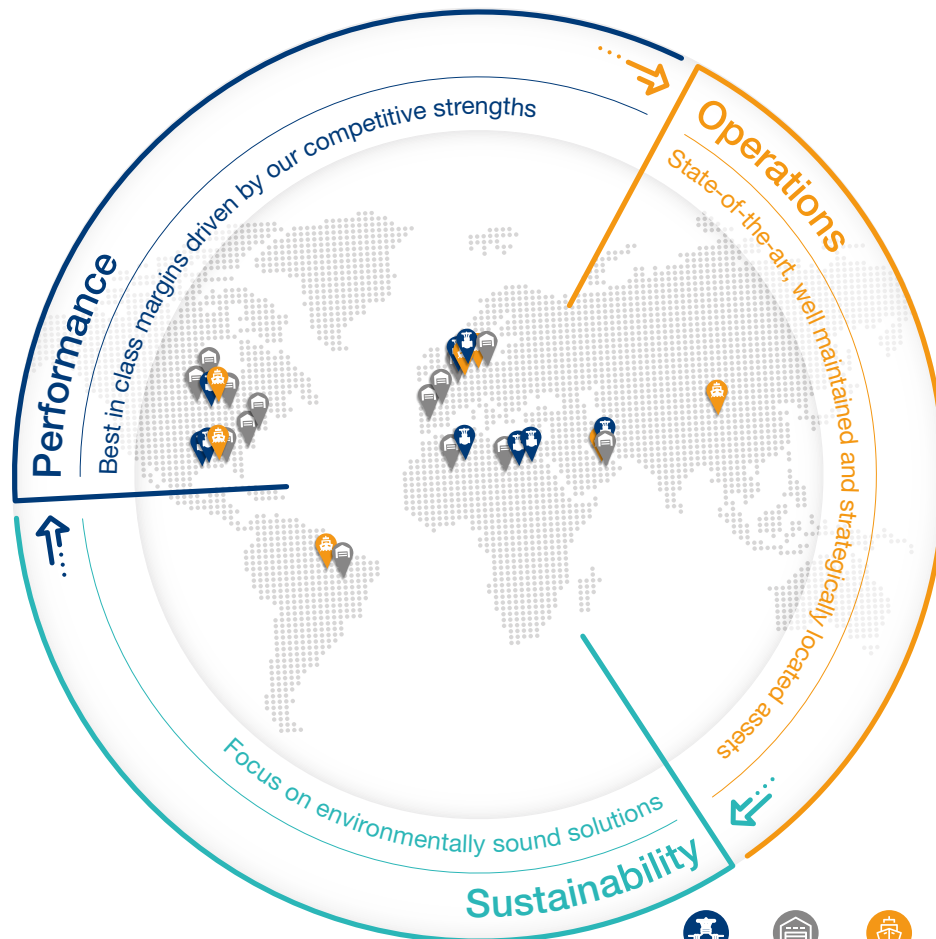
Total capacity

9

Production sites globally

3,600

Employees globally



Production assets



Warehousing capacity



Distribution / JVs

INVESTMENT HIGHLIGHTS

- Global leader in nitrogen and methanol with excellent diversification
- Favourable position on the cost curve with state-of-the-art asset base
- Highly strategic locations allow for enhanced netback pricing through a coordinated global commercial strategy
- Substantial cash generation and demonstrated deleveraging
- An incumbent operator in a market with significant barriers to entry

#3

Global nitrogen fertilizer producer

#5

Global methanol producer

#1

Global bio-methanol producer

#1

Global melamine producer

INVESTING IN A GREENER FUTURE

We are committed to being an environmental steward and have invested heavily in both:



minimizing our environmental footprint through continuous investment in state-of-the-art technologies



maximizing our development and production of greener solutions for our customers

7%

Improvement in GHG intensity since 2016

93%

Lower N₂O emissions than the global average

55%

Lower NO_x emissions than the global average

60%

GHG savings when bio-methanol is used as fuel vs gasoline

75%

Lower CAN CO₂ footprint than the industry average